

Faculty Evaluation Procedures of the Department of English College of Liberal Arts, National Taiwan Normal University

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- I In order to enhance the quality of faculty performance in teaching, research, counseling and service, and to further the professional development of faculty members, the Department has established the Faculty Evaluation Producers of the Department of English, College of Liberal Arts of the National Taiwan Normal University (hereby refer to as “the Procedures” respectively) in accordance with Article I of the Faculty Evaluation Guidelines of the College of Liberal Arts.
- II These Producers shall be applicable to all full-time faculty members of the Department with at least one full year of service.
 - A. Lecturers and assistant professors are subject to one faculty evaluation every three years.
 - B. Associate professors and full professors are subject to one faculty evaluation every five years.

Faculty members who fail to pass the evaluation may receive reasonable assistance provided by the Department; these faculty members may apply for a re-evaluation in one to two years.
- III Three areas of evaluation shall be covered in these Procedures: teaching, research, and service (including counseling). Evaluation methods may include Department (Institute) and College evaluations, faculty self-evaluations, faculty peer evaluations, student evaluations, and other evaluations. The Department Faculty Evaluation Committee is responsible for the conduction of initial evaluations and then submits the results to the Faculty Evaluation Committee of the College of Liberal Arts for further review. Evaluation items shall be referred to Article IV of The University’s Faculty Evaluation Guidelines and Article IV of the Faculty Evaluation Guidelines of the College of Liberal Arts.
- IV Areas of evaluation and passing standards for faculty members are as follows:
 - A. Teaching:
 1. Mean teaching evaluation score of 3.5 or above.
 2. Compliance with the regulations for teaching hours.
 3. Confirmed uploading of full course syllabi.
 4. On-time submission of student semester scores.
 - B. Research: The following regulations regarding academic performance, research projects and other related items must all be met.
 1. Academic performance (including publications and other related materials) must meet one of the following criteria:
 - (1). Monographs or monograph chapters: Publication of one monograph (joint authorship by two or fewer authors is acceptable) or three monograph chapters, refereed in accordance with the established procedures of the University, within three years for lecturers and assistant professors, and within five years for associate professors and full professors.
 - (2). Journal publications: Two journal publications in three years for lecturers and assistant professors, and three journal publications in five years for associate professors and full professors. The aforementioned publications should have been published in journals listed in the SCI, SSCI, A&HCI, EI, TSSCI, or THCI Core indices, or otherwise approved and positively listed by each College. However, one Ministry of Science and Technology (former National Science Council) research project (providing that the faculty member undergoing evaluation serves as the principal investigator) may be deemed equivalent to one journal publication. One publication for lecturers and assistant professors, and two publications for associate professors and full professors will be deemed sufficient, if these are published in journals with impact factors ranking in the top 20% of SCI journals, or top 50% of SSCI journals.
 - (3). Patents: Two patents, subjected to substantive examination, in three years for lecturers and assistant professors; and three patents, subjected to substantive examination, in five years for associate professors and full professors. The aforementioned patents should designate the University as the rights holder.
 - (4). Exhibitions/performances or competition awards: One Municipality-grade (organizer or venue) or

above exhibition/performance or competition award within three years for lecturers and assistant professors; and two Municipality-grade (organizer or venue) or above exhibitions/performances or competition awards within five years for associate professors and full professors.

(5). Other comparable achievements: Achievements approved by Faculty Evaluation Committees at three levels (Department/Institute, College, and University). Concerning the order of authorship for monograph chapters or journal publications, lecturers and assistant professors should serve as first author or corresponding author for at least one publication, and associate professors and full professors should serve as first author or corresponding author for at least two publications. Monograph chapters, journal publications, and patents may be evaluated in combination: one monograph co-authored by three or more people, one monograph chapter, or one patent may be considered equivalent to one journal publication; one exhibition/performance or one competition award may be considered equivalent to two journal publications. If faculty members have two or more affiliations, the University should be listed first when publishing.

2. Research projects: Lecturers should serve as principal investigator or co-principal investigator for at least one extramural research project within three years; assistant professors should serve as principal investigator (not including co-principal investigator) for at least one extramural research project within three years; associate professors and full professors should serve as principal investigator (not including co-principal investigator) for at least one extramural research project within five years. Extramural research projects should be undertaken under the name of the University (including academia-industry collaboration projects). Principal investigators of sub-projects within Ministry of Science and Technology (former National Science Council) integrated research projects are viewed as having one research project.

3. Other redeemable items: During the evaluation period, faculty members who have made any of the following special contributions to the University may be exempt from research project requirements: Submitting and undertaking two University projects (e.g. Top University Projects or Teaching Excellence Projects etc.); serving as director for a national or international competitive talent training program twice; coaching students to two honorable mentions or better in national competitions, or to one official selection or better in international competitions. All full-time faculty members may use one unit (publication, book, patent, exhibition/performance, competition award) of academic performance to fulfill the requirements for research projects, but for monographs, monograph chapters, or journal publications to be eligible for consideration, faculty members must be listed as first author or corresponding author.

C. Service (including counseling): A score of 80 or above; evaluations are based on the evaluation items and scoring standards established by the Department.

1. Intramural services
2. Extramural services
3. Life counseling
4. Academic counseling

V Full-time faculty members of this University with 25 years or more of accumulated service may choose to be evaluated according to the regulations listed in Point IV, or according to the following regulations:

A. Teaching:

1. Mean teaching evaluation score of 3.5 or above.
2. Compliance with the regulations for teaching hours.
3. Confirmed uploading of full course syllabi.
4. On-time submission of student semester scores.

B. Research: The following regulations regarding both academic performance and research projects must all be met.

1. Academic performance (including publications and other related materials) must meet one of the following criteria:

- (1). Monographs or monograph chapters: Publication of one monograph (joint authorship by two or fewer authors is acceptable) or two monograph chapters, refereed in accordance with the established procedures of the University, within three years for lecturers and assistant professors, and within five years for associate professors and full professors.
- (2). Journal publications: One journal publication in three years for lecturers and assistant professors, and two journal publications in five years for associate professors and full professors. The aforementioned publications should have been published in journals listed in the SCI, SSCI, A&HCI, EI, TSSCI, or THCI Core indices, or otherwise approved and positively listed by each College. However, one Ministry of Science and Technology (former National Science Council) research project (providing that the faculty member undergoing evaluation serves as the principal investigator) may be deemed equivalent to one journal publication. One publication for associate professors and full professors will be deemed sufficient, providing that it is published in a journal with an impact factor ranking in the

top 20% of SCI journals, or top 50% of SSCI journals.

- (3). Patents: One patent, subjected to substantive examination, in three years for lecturers and assistant professors; and two patents, subjected to substantive examination, in five years for associate professors and full professors. The aforementioned patents should designate the University as the rights holder.
 - (4). Exhibitions/performances or competition awards: One Municipality-grade (organizer or venue) or above exhibition/performance or competition award within three years for lecturers and assistant professors, and within five years for associate professors and full professors.
 - (5). Other comparable academic achievements: Achievements approved by Faculty Evaluation Committees at three levels (Department/Institute, College, and University).
Performance scores for monograph chapters, journal publications, and patents may be combined and tallied together according to the standards as described in Point IV. If faculty members have two or more affiliations, the University should be listed first when publishing.
2. Research projects: Lecturers and assistant professors should serve as principal investigator or co-principal investigator for at least one extramural research project within three years; associate professors and full professors should serve as principal investigator or co-principal investigator for at least one extramural research project within five years. The standards of acceptance and equivalency for extramural research projects are the same as those described in Point IV.
 3. Counseling and Service: A score of 80 or above; evaluation items and scoring standards are the same as those described in Point IV.

VI Evaluation results for lecturers and assistant professors shall be processed as follows:

- A. Lecturers and assistant professors shall be subject to evaluation by the Department/Institute and the College of Liberal Arts every three years. Faculty members who fail to pass the evaluation shall, in the following year, be ineligible for advancements in salary, and may not exceed prescribed teaching hours, or hold part-time positions or teach part-time outside of the University. The College shall coordinate with the Department/Institute to provide reasonable assistance, and conduct a re-evaluation in one to two years. Failure to pass the re-evaluation shall result in a recommendation of suspension or contract non-renewal by the Department Faculty Evaluation Committee.

- B. Faculty members who fail to pass the most recent evaluation may not apply for promotion.

The above-stated evaluation data is calculated on a semester basis, and a 3-year calculation period shall start from a faculty member's last evaluating semester; the faculty member's performance for each different category during the evaluating semester will be counted towards the faculty's next evaluation. For lecturers and assistant professors who receive a promotion to a higher rank, then their evaluation period shall be re-calculated beginning from the effective date of their promotion.

Evaluation results for lecturers and assistant professors employed before September 29, 1999 shall be processed according to Point VII of the Procedures. (i.e. evaluation results for associate professors and full professors.)

VII Evaluation results for associate professors and full professors shall be processed as follows:

- A. Associate professors and full professors shall be subject to evaluation by the Department and the College of Liberal Arts every five years. Faculty members who fail to pass the evaluation shall, in the following year, be ineligible for advancements in salary, and may not exceed prescribed teaching hours, hold part-time positions, teach part-time outside of the University, take a temporary transfer, apply for research study leave, take overseas lectureship, request a sabbatical for overseas research or study, and may not be a committee member of any level's faculty evaluation committee on campus nor assume positions of administrative or academic chiefs. Faculty members who fail to pass the evaluation may apply for a re-evaluation after one year, and after passing the re-evaluation, the restrictions described above shall be lifted in the following year.

- B. Faculty members who fail to pass the most recent evaluation may not apply for promotion.

The above-stated evaluation data is calculated on a semester basis and a faculty member's 5-year calculation period begins from the semester of his/her last evaluation; the faculty member's performance for each different category during the evaluating semester will be counted towards the faculty's next evaluation. For assistant professors and full professors who receive a promotion to a higher rank; then their evaluation period shall be re-calculated from the effective date of their promotion.

Faculty members who are appointed as associate professors or full professors prior to August 1, 2011 and who do not pass a reevaluation will then be provided with consultation and an improvement plan offered by the Department; such cases will be discussed by three levels of Faculty Evaluation Committees.

VIII All new full-time faculty members employed on or after August 01, 2011 must pass an evaluation within three years after their initial appointment at the University, with passing standards equivalent to those for lecturer

and assistant professors described in Point IV. Faculty members who fail to pass the evaluation shall, in the following year, be ineligible for advancements in salary, and may not exceed prescribed teaching hours, or hold part-time positions or teach part-time outside of the University. The College of Liberal Arts shall coordinate with the Department/Institute to provide reasonable assistance, and conduct a re-evaluation in two years. Faculty members who fail to pass the re-evaluation shall be referred to Faculty Evaluation Committees at three levels for a decision on contract non-renewal.

All new full-time faculty members employed on or after August 01, 2011, and who have passed the new faculty evaluation prescribed in point VIII, shall revert to the regulations described in Points VI and VII for future evaluations. Faculty members who fail to pass re-evaluation shall be referred to Faculty Evaluation Committees at three levels for a decision on contract non-renewal.

Full-time faculty members appointed from August 1, 2011 and onwards, and those that are qualified for an evaluation exemption based on Point IX, may request for exemption from an evaluation and are not subject to the above-stated newly-hired faculty evaluation.

- VIII – 1 Faculty members who do not pass an evaluation, after receiving counselling or assistance and at the time of reevaluation, should be re-evaluated based on their teaching, research, and services and counseling accrued on a three-year time period starting from their last evaluation academic year (for lectures and assistant professors), or on a five-year time period calculation starting from the faculty members' last evaluation academic year (for associate professors and full professors); calculations of these faculties' performance results shall not begin from the academic year of their first evaluation.
- IX Faculty members with ranks above the associate professors level and those who meet any one of the following conditions may apply for an exemption of an evaluation:
- A. Having assumed the position of Chair Professor at the University within five years prior to an evaluation.
 - B. Having received the University's Outstanding (Excellent) Teaching Award within five years prior to an evaluation.
- X Faculty members with ranks above the associate professors level and whose research performances meet any one of the following conditions may apply for life-time evaluation exemption:
- A. Fellows of the Academia Sinica.
 - B. Recipients of the Academic Award or National Chair from the Ministry of Education.
 - C. Former Chair Professors of the University.
 - D. Former Chair Professors of distinguished local or foreign universities, recognized by the University.
 - E. Recipients of research projects (including Industry-Academia Collaboration Projects) grants from Ministry of Science and Technology (former National Science Council) above fifteen times. (One Ministry of Science Technology (former National Science Council) Category A Research Award is deemed as one research project grant); one Outstanding Research Award is deemed as three receipts of research project grants)- project execution period shall be above one year and the maximum adoption of such calculation would be one piece per year. The passing standards of the above-stated research project grants are raised by one time more per every two-year, starting from ten times in year 2014; the adjustment process is as follows:
1. Applicants in Year 2016 or Year 2017: eleven times
 2. Applicants in Year 2018 or Year 2019: twelve times
 3. Applicants in Year 2020 or Year 2021: thirteen times
 4. Applicants in Year 2022 or Year 2023: fourteen times
 5. Applicants from Year 2024 and onwards: fifteen times
- The University's Good Teaching Award received by faculty members may be deemed as one research project grant (One Outstanding Teaching Award is deemed as three times receiving of research project grants); however, a Good Teaching Award and a research project grant received in a same year cannot be double counted. An Outstanding Teaching Award and research project grants received within three years of the receipt of the Award shall not be double counted either.
- XI Faculty members above the associate professors level and those whose teaching performance meet any one of the following criteria may apply for life-time evaluation exemption:
- Having had received over fifteen times of the University's Good Teaching Awards (One Outstanding Teaching Award is deemed as three times Good Teaching Awards)
- XII Faculty members above the associate professors level, whose number of art-related exhibitions and performances has reached above fifteen times and those who meet one of the following criteria, may request for life-time evaluation exemption:
- A. Individual exhibitions: Having held individual exhibitions overseas or at levels above Special

Municipalities-grade (Yuan-Controlled Municipalities' level); every exhibition should be a different piece of work. (Exhibitions held at national levels either overseas or within the country is deemed as two times Special Municipalities-grade individual exhibitions.)

B. Organizing exhibitions (main hosts): Having hosted exhibitions/performances at the international-level (i.e. more than ten countries) either overseas or within the country

C. Receipts of awards: Having received the first prize of the international-level professional competitions; winning work has to be a different piece each time.

The maximum number of the above-stated exhibitions/performances adopted for calculation is one event per year.

- XIII Faculty members who have been authorized to take leave with pay or leave without pay for a half-year or more for research leave, extension studies abroad, temporary transfer, childcare, eldercare, or serious personal upheaval, may defer their evaluation according to the permitted period length of leave upon returning to service at the University.
Female faculty members affected by pregnancy/childbirth (or miscarriage) may receive a two-year deferral of evaluation, without being restricted by the regulations regarding leave without pay.
Faculty members serving as secondary or deputy administrators and above are entitled to apply for deferral of evaluation, according to their length of service.
- XIV If faculty members' evaluation data contains potential plagiarisms, falsifications, fabrications or other breaches of ethical conducts, and upon verification as to be the case, then the particular evaluation will be considered to not have been passed and will be subject to the University's relevant regulation.
- XV The Department shall include faculty evaluation as an agenda item for review and evaluate relevant information with great rigor; decision voting is conducted on an anonymous basis. (The process shall not be conducted in the manner of approvals for future inspection and reference only.)
- XVI Initial evaluation of the Department's faculty shall proceed as follows:
A. The Department shall inform the faculty undergoing an evaluation in an upcoming semester by the end of September/ March each year. If there are faculty members who are exempt from evaluation, the applications for such exemption and relevant procedures should be processed one semester prior to the faculty's evaluation conduction. By such, the Department may then finalize the list of faculty members who will receive an evaluation in the coming semester. .
B. Faculty members undergoing an evaluation in the semester must submit their evaluation documents/portfolios to the Department/Institute Office by the end of September/March each year. The Department (Institute) Faculty Evaluation Committee shall hold meetings before the end of October/April each year and shall complete initial evaluations according to the scoring standards set forth by the Department. In addition, faculty's evaluation portfolios and initial evaluation results are sent to the Office of the College of Liberal Arts.
- XVII Evaluation of all full-time faculty of the Department shall be conducted in accordance with the standards described in these Procedures, beginning from August 01, 2014.
These Procedures are immediately applicable to new full-time faculty members (including professional technical personnel) employed on or after August 01, 2011
- XVIII Evaluation of research personnel and adjunct faculty members are conducted by relevant regulations of the University.
- XIX Issues not addressed in these Procedures shall be processed in accordance with the relevant Regulations of the University.
- XX These Procedures, as well as future revisions, shall be approved by the Department Affairs Meeting of the Department, submitted to the College faculty Evaluation for review; upon approval, the Procedures are submitted to the University President for promulgation and implementation.